

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES
REVISED ESTIMATE 2024/25 AND ESTIMATE 2025/26
POLICY ADVISORY COMMITTEE SUMMARY

Policy Advisory Committee	Original Estimate 2024/25	Revised Estimate 2024/25	Estimate 2025/26
	£	£	£
Climate Transition, Corporate & Environmental Services	14,263,760	13,942,380	15,556,470
Planning & Healthier, Stronger Communities	1,946,360	2,499,330	3,250,790
Housing & Community Cohesion	5,268,210	5,551,840	4,544,400
	21,478,330	21,993,550	23,351,660
Transfers to Reserves	5,798,960	5,283,740	4,593,160
Net Revenue Expenditure	27,277,290	27,277,290	27,944,820

CLIMATE TRANSITION, CORPORATE & ENVIRONMENTAL SERVICES POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 (Expenditure) £	Estimate 2025/26 (Income) £	Estimate 2025/26 £
Contingency	446,300	1,030,830	399,450		399,450
Unapportionable Central Overheads	977,110	977,110	1,003,110		1,003,110
Non Service Related Government Grants	-5,098,960	-5,098,960		-3,993,160	-3,993,160
Appropriation Account	1,861,790	1,577,790	1,262,600		1,262,600
Pensions Fund Appropriation	0	0	0		0
Balances, Pensions & Appropriation Total	-1,813,760	-1,513,230	2,665,160	-3,993,160	-1,328,000
Cemetery	-6,970	-5,630	233,600	-240,170	-6,570
National Assistance Act	-450	-450	2,490	-2,940	-450
Crematorium	-934,080	-996,950	597,350	-1,399,310	-801,960
Bereavement Services Total	-941,500	-1,003,030	833,440	-1,642,420	-808,980
Business Terrace - 1st Floor MH	-33,740	0	0	0	0
Business Support Total	-33,740	0	0	0	0
Council Tax Collection	73,050	52,250	90,090	-36,540	53,550
Council Tax Collection - Non Pooled	-347,850	-311,860	158,750	-466,850	-308,100
Council Tax Benefits Administration	-138,410	-138,410	32,560	-170,180	-137,620
NNDR Collection	2,150	2,150	3,880	-1,760	2,120
NNDR Collection - Non Pooled	-198,820	-201,820	56,040	-257,440	-201,400
MBC- BID	800	800	20,330	-19,410	920
Registration Of Electors	76,830	76,830	81,510	-2,690	78,820
Elections	120,020	120,030	126,740	-490	126,250
External Interest Payable & MRP	3,165,550	3,165,550	4,132,510		4,132,510
Interest & Investment Income	-500,000	-500,000		-1,007,460	-1,007,460
Central Services to the Public Total	2,253,320	2,265,520	4,702,410	-1,962,820	2,739,590
Lettable Halls	-3,650	-6,310	8,660	-14,710	-6,050
Community Halls	29,480	27,150	34,890	-3,120	31,770
Parks Pavilions	34,000	25,110	35,120	-10	35,110
Maintenance of Closed Churchyards	7,910	9,700	8,100		8,100
Business Terrace - Incubator Units	99,920	80,730	144,970	-63,210	81,760
Palace Gatehouse	5,270	5,270	7,220	-12,000	-4,780
Archbishops Palace	42,800	52,810	53,550	-98,920	-45,370
Parkwood Industrial Estate	-315,850	-315,850	15,950	-322,770	-306,820
Industrial Starter Units	-39,880	-39,970	28,140	-67,620	-39,480
Parkwood Integra Units	-131,670	-144,600	59,680	-203,170	-143,490
Sundry Corporate Properties	-165,690	-99,770	37,000	-391,240	-354,240
Phoenix Park Units	-237,440	-269,380	26,070	-295,170	-269,100
Granada House - Commercial	-88,230	-89,260	91,380	-150,580	-59,200
Heronden Road Units	-208,720	-209,000	13,650	-222,390	-208,740
Boxmend Industrial Estate	-116,760	-133,810	12,900	-146,440	-133,540
Wren Industrial Estate	-134,480	-140,830	66,580	-203,960	-137,380
Corporate Property Total	-1,222,990	-1,248,010	643,860	-2,195,310	-1,551,450
Corporate Projects	450	440	80,050	-77,870	2,180
Corporate Management	560,120	449,010	699,720		699,720
Corporate Management Total	560,570	449,450	779,770	-77,870	701,900
Head of Environment and Public Realm	122,700	130,210	133,570		133,570
Bereavement Services Section	324,850	402,700	419,900		419,900
Depot Services Section	970,860	1,037,230	1,082,790	-28,220	1,054,570
Democratic Services Section	308,220	309,660	327,790	-1,850	325,940
Mayoral & Civic Services Section	131,280	132,370	136,470		136,470
Chief Executive	201,830	204,730	209,690		209,690
Biodiversity & Climate Change	155,720	105,390	109,820		109,820
Director of Strategy Governance and Insight	134,300	165,050	159,450		159,450
Electoral Registration Section	100,420	163,390	175,150	-3,510	171,640
Parking Services Section	433,350	438,030	607,040	-154,410	452,630
Director of Finance, Resources & Business Imp	150,990	153,260	163,260	-5,230	158,030
Accountancy Section	927,610	930,360	958,100	-25,970	932,130
Director of Regeneration & Place	159,530	171,030	180,560		180,560
Procurement Section	124,770	124,770	127,890	0	127,890
Property & Projects Section	497,750	562,960	647,570	-66,320	581,250
Corporate Support Section	334,240	280,650	283,040		283,040
Transformation & Digital Section	261,790	267,550	469,310	-29,250	440,060
Executive Support Section	103,940	104,960	108,240		108,240
Head of Property and Leisure	124,210	119,280	122,960		122,960
Facilities Section	165,390	156,860	163,030		163,030
Salary Slippage	-422,090	-577,650	-594,650		-594,650
Management & Support Total	5,311,660	5,382,790	5,990,980	-314,760	5,676,220
Civic Occasions	48,710	49,720	51,080		51,080
Members Allowances	477,970	477,970	489,940		489,940
Members Facilities	19,370	19,430	19,930		19,930
Democratic Representation Total	546,050	547,120	560,950	0	560,950
Drainage	35,780	35,780	36,680		36,680
Climate change	37,400	37,400	93,340		93,340
Flood Defences & Land Drainage Total	73,180	73,180	130,020	0	130,020
Housing Benefits Administration	-282,830	-289,150	73,990	-361,450	-287,460
Housing Benefit Administration Total	-282,830	-289,150	73,990	-361,450	-287,460
Upper Medway Internal Drainage Board	138,430	138,430	141,890		141,890
Levies Total	138,430	138,430	141,890	0	141,890
Environment Improvements	8,090	9,590	8,420		8,420
Name Plates & Notices	21,450	21,450	22,000		22,000
Network & Traffic Management Total	29,540	31,040	30,420	0	30,420

	Original Approved Estimate 2024/25	Revised Estimate 2024/25	Estimate 2025/26 (Expenditure)	Estimate 2025/26 (Income)	Estimate 2025/26 (Expenditure)
Cost Centre/Service					
Maidstone House - Landlord	-176,380	-438,660	1,299,620	-1,711,810	-412,190
Town Hall	119,910	119,420	125,850	-1,500	124,350
South Maidstone Depot	189,100	208,380	194,970		194,970
The Link	68,410	57,620	355,200	-281,430	73,770
Maidstone House - MBC Tenant	483,470	584,640	688,360	-92,650	595,710
Museum Buildings	243,530	225,880	239,060	-1,250	237,810
Office Accommodation Total	928,040	757,280	2,903,060	-2,088,640	814,420
Parks & Open Spaces	1,035,640	986,270	1,196,760	-175,280	1,021,480
Playground Maintenance & Improvements	159,070	189,270	196,100		196,100
Mote Park	362,330	310,700	337,390	-17,440	319,950
Allotments	15,390	14,780	15,570		15,570
Open Spaces Total	1,572,430	1,501,020	1,745,820	-192,720	1,553,100
Sandling Road Site	5,680	0	0	0	0
Other Council Properties Total	5,680	0	0	0	0
On Street Parking	-284,830	-284,830	500,150	-772,940	-272,790
Residents Parking	-193,390	-193,390	69,600	-261,280	-191,680
Pay & Display Car Parks	-1,345,710	-1,347,330	617,990	-2,261,110	-1,643,120
Non Paying Car Parks	16,060	16,060	16,470	-10	16,460
Off Street Parking - Enforcement	-83,660	-83,660	197,850	-276,690	-78,840
Mote Park Pay & Display	-193,000	-192,980	25,680	-329,600	-303,920
Sandling Road Car Park	-50,740	-50,830	0	0	0
Parking Services Total	-2,135,270	-2,136,960	1,427,740	-3,901,630	-2,473,890
Other Transport Services	-3,620	-3,380	33,790	-36,830	-3,040
Public Transport Total	-3,620	-3,380	33,790	-36,830	-3,040
Recycling Collection	2,112,970	1,785,880	3,226,650	-1,383,310	1,843,340
Recycling Total	2,112,970	1,785,880	3,226,650	-1,383,310	1,843,340
Waste Crime	4,940	10,580	40,420	-28,330	12,090
Public Conveniences	229,520	225,350	368,840		368,840
Regulatory Services Total	234,460	235,930	409,260	-28,330	380,930
Rent Allowances	-114,070	-107,750	25,916,330	-26,024,080	-107,750
Non HRA Rent Rebates	-8,760	-8,760	1,736,680	-1,745,440	-8,760
Discretionary Housing Payments	0	0	231,980	-231,980	0
Rent Rebates Total	-122,830	-116,510	27,884,990	-28,001,500	-116,510
Street Naming & Numbering	-73,350	-73,350		-35,350	-35,350
Revenues Section	521,850	545,730	1,435,300	-873,120	562,180
Benefits Section	516,630	446,250	1,248,060	-776,110	471,950
Fraud Section	49,150	51,130	282,050	-229,750	52,300
Mid Kent Audit Partnership	172,470	222,960	767,120	-530,230	236,890
Legal Services Section	642,630	642,630	790,430	-128,840	661,590
Mid Kent ICT Services	670,970	675,600	1,901,260	-1,198,770	702,490
GIS Section	137,280	138,210	213,840	-85,540	128,300
Director of Mid Kent Services	50,490	71,080	150,740	-100,500	50,240
Mid Kent HR Services Section	438,810	444,890	748,330	-292,440	455,890
MBC HR Services Section	186,720	107,330	247,790	-29,400	218,390
Head of Revenues & Benefits	48,090	44,790	122,750	-74,850	47,900
Revenues & Benefits Business Support	150,940	211,560	571,480	-352,460	219,020
Dartford HR Services Section	-16,700	-16,720	68,880	-86,100	-17,220
I.T. Operational Services	689,720	689,720	714,970		714,970
Central Telephones	17,100	17,100	17,530		17,530
Apprentices Programme	55,870	94,010	58,060		58,060
Shared Services Total	4,258,670	4,312,920	9,338,590	-4,793,460	4,545,130
Street Cleansing	1,366,450	1,366,560	1,453,920	-45,180	1,408,740
Street Cleansing Total	1,366,450	1,366,560	1,453,920	-45,180	1,408,740
Commercial Waste Services	-38,620	-35,370	247,420	-287,050	-39,630
Trade Waste Total	-38,620	-35,370	247,420	-287,050	-39,630
Fleet Workshop & Management	261,820	262,070	268,650		268,650
MBS Support Crew	-49,390	-47,550	119,030	-162,030	-43,000
Internal Printing	-3,120	-3,120	60,280	-67,020	-6,740
Debt Recovery Service	-20,300	-11,780	946,040	-956,030	-9,990
Debt Recovery MBC Profit Share	-79,970	-88,210		-75,270	-75,270
Trading Accounts Total	109,040	111,410	1,394,000	-1,260,350	133,650
Household Waste Collection	2,508,760	2,360,330	2,594,770	-290,320	2,304,450
Waste Collection Total	2,508,760	2,360,330	2,594,770	-290,320	2,304,450
MPH Residential Properties	-1,097,260	-979,070	130,090	-877,740	-747,650
General Fund Residential Properties	-53,070	-51,770	14,070	-65,740	-51,670
Residential Property Total	-1,150,330	-1,030,840	144,160	-943,480	-799,320
Climate Transition, Corporate & Environmental Services	14,263,760	13,942,380	69,357,060	-53,800,590	15,556,470

**CLIMATE TRANSITION, CORPORATE & ENVIRONMENTAL SERVICES
POLICY ADVISORY COMMITTEE - SUBJECTIVE ANALYSIS**

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	7,959,090	7,002,990	7,335,880
Allowances	476,450	476,450	488,360
Benefits	30,090,030	27,884,990	27,884,990
Employee Direct	14,397,820	15,383,840	15,989,370
Employee Other	1,217,200	1,560,320	1,494,960
Equipment & Furniture	1,476,080	1,579,530	1,590,940
Fees & Charges	-8,087,480	-8,127,930	-8,321,170
General Insurances	36,140	40,630	45,750
Grants & Contributions Paid	3,286,620	3,280,940	4,250,730
Grants & Contributions Received	-39,640,120	-38,915,100	-38,102,200
Income Other	-3,154,790	-2,728,810	-2,887,730
Information & Communications	30,390	30,390	31,160
Leasing & Capital Charges	1,861,790	1,577,790	1,262,600
Premises Other	1,861,000	1,777,440	1,735,870
Printing & Stationery	142,770	137,980	141,420
Professional Services	1,366,660	1,557,850	1,532,340
Rent	-4,908,680	-4,473,350	-4,489,490
Repairs & Maintenance	1,698,080	1,959,040	2,004,580
Security & Protection	201,180	51,260	52,540
Subsistence & Training	200,320	152,750	206,450
Supplies & Services Other	1,862,000	2,434,230	1,976,960
Utilities	1,429,750	869,060	890,820
Vehicle & Transport	461,460	430,090	441,340
Climate Transition, Corporate & Environmental Services	14,263,760	13,942,380	15,556,470

PLANNING & HEALTHIER, STRONGER COMMUNITIES POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 (Expenditure) £	Estimate 2025/26 (Income) £	Estimate 2025/26 £
Building Regulations Chargeable	-434,400	-434,400	8,340	-442,540	-434,200
Building Control	-1,090	-1,090		-1,110	-1,110
Building Control Total	-435,490	-435,490	8,340	-443,650	-435,310
Innovation Centre	-52,920	85,500	564,710	-623,740	-59,030
Business Support & Enterprise	5,730	30,870	13,190		13,190
Business Support Total	-47,190	116,370	577,900	-623,740	-45,840
Lockmeadow	254,660	354,660	591,110	-164,000	427,110
Lockmeadow Complex	-1,504,310	-1,488,380	1,372,480	-2,437,170	-1,064,690
Corporate Property Total	-1,249,650	-1,133,720	1,963,590	-2,601,170	-637,580
Press & Public Relations	37,890	37,890	38,840		38,840
Corporate Management Total	37,890	37,890	38,840	0	38,840
Leisure Services Section	73,140	74,210	119,510	-42,550	76,960
Cultural Services Section	351,040	352,510	365,830		365,830
Visitor Economy Section	103,670	100,860	104,750		104,750
Licensing Section	131,090	132,960	136,280		136,280
Environmental Protection Section	309,150	265,440	250,380		250,380
Food and Safety Section	302,880	346,590	326,950		326,950
Spatial Policy Planning Section	263,490	268,200	275,870		275,870
Head of Planning and Development	121,080	122,120	125,820		125,820
Building Surveying Section	545,740	544,910	547,350		547,350
Economic Development Section	2,670	33,590	5,740	-15,640	-9,900
Market Section	101,430	101,890	105,250		105,250
Heritage Landscape and Design Section	369,180	372,160	387,290	-48,000	339,290
Innovation Centre Section	236,380	156,260	164,320	0	164,320
CIL Management Section	-34,710	-34,100	120,540	-150,200	-29,660
Development Management Section – Majors	247,470	254,830	245,540	-96,000	149,540
Development Management Section – Others	1,225,670	1,247,470	1,217,600	-81,700	1,135,900
Head of Spatial Planning and Economic Develop	116,730	121,190	125,840		125,840
Communications Section	270,570	277,570	288,590	-470	288,120
Town Centre Services Manager	70,350	75,170	13,220		13,220
Salary Slippage 2SPI	-202,550	-231,910	-253,530		-253,530
Management & Support Total	4,604,470	4,581,920	4,673,140	-434,560	4,238,580
Cultural Development Arts	73,620	83,650	106,640	0	106,640
Museum	28,550	27,320	108,010	-77,340	30,670
Carriage Museum	7,430	3,440	5,520	-1,600	3,920
Museum-Grant Funded Activities	0	0	0	0	0
Hazlitt Arts Centre	353,360	359,270	361,070		361,070
Festivals and Events	5,570	15,570	5,710	0	5,710
Museum Shop	-23,390	-23,390	13,220	-22,000	-8,780
Culture & Heritage Total	445,140	465,860	600,170	-100,940	499,230
Development Management Advice	-344,200	-344,200		-304,830	-304,830
Development Management Appeals	145,370	145,370	149,010		149,010
Development Management Majors	-630,870	-630,870	24,470	-254,740	-230,270
Development Management - Other	-849,240	-849,240	7,150	-698,110	-690,960
Development Management Enforcement	78,540	78,540	80,500		80,500
Development Management Total	-1,600,400	-1,600,400	261,130	-1,257,680	-996,550
Market	27,370	35,830	154,190	-115,540	38,650
Economic Dev - Promotion & Marketing	2,590	20,640	800	0	800
Economic Development Total	29,960	56,470	154,990	-115,540	39,450
Mote Park Adventure Zone	-80,300	-80,070	6,410	-15,860	-9,450
Mote Park Cafe	-63,890	-64,200	11,910	-77,140	-65,230
Parks & Open Spaces Leisure Activities	-1,600	-1,600		-1,600	-1,600
Mote Park Leisure Activities	-43,030	-43,030		-43,030	-43,030
Open Spaces Total	-188,820	-188,900	18,320	-137,630	-119,310
Planning Policy	525,540	586,100	588,680		588,680
Neighbourhood Planning	-20,000	-10,000	0	-20,000	-20,000
Conservation	-11,260	-11,260	4,340	-15,600	-11,260
Planning Policy Total	494,280	564,840	593,020	-35,600	557,420
Public Health - Obesity	0	0	150,420	-150,420	0
Public Health - Misc Services	0	30,000	40,270	-40,270	0
Public Health Total	0	30,000	190,690	-190,690	0
Leisure Centre	-180,190	-43,070	127,760	-151,070	-23,310
Cobtree Golf Course	-36,750	-36,750		-10,490	-10,490
Recreation & Sport Total	-216,940	-79,820	127,760	-161,560	-33,800
Licences	3,640	8,830	27,470	-18,330	9,140
Licensing Statutory	-66,510	-66,510	91,560	-158,960	-67,400
Licensing Non Chargeable	8,950	8,950	9,170		9,170
Pollution Control - General	11,230	10,300	51,880	-15,020	36,860
Contaminated Land	-2,780	-2,780	1,250	-4,000	-2,750
Food Hygiene	10,370	10,370	14,290	-4,690	9,600
Sampling	4,020	4,020	4,120		4,120
Occupational Health & Safety	-11,380	-11,380		-11,610	-11,610
Infectious Disease Control	1,540	2,460	1,530		1,530
Licensing - Hackney & Private Hire	-70,350	-70,350	85,090	-156,430	-71,340
Regulatory Services Total	-111,270	-106,090	286,360	-369,040	-82,680
Land Charges	-261,460	-261,090	26,690	-223,900	-197,210
Mid Kent Planning Support Service	382,400	386,560	585,570	-222,520	363,050
Mid Kent Local Land Charges Section	51,310	52,800	195,810	-145,880	49,930
Shared Services Total	172,250	178,270	808,070	-592,300	215,770
Tourism	12,130	12,130	38,700	-26,130	12,570
Tourism Total	12,130	12,130	38,700	-26,130	12,570
Planning & Healthier, Stronger Communities	1,946,360	2,499,330	10,341,020	-7,090,230	3,250,790

**PLANNING & HEALTHIER, STRONGER COMMUNITIES POLICY
ADVISORY COMMITTEE - SUBJECTIVE ANALYSIS**

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	1,170,110	1,170,110	1,233,790
Employee Direct	5,150,090	5,270,910	5,326,710
Employee Other	-458,600	-327,650	-665,490
Equipment & Furniture	50,660	52,590	53,470
Fees & Charges	-2,767,860	-2,767,860	-2,082,870
General Insurances	53,950	52,160	56,350
Grants & Contributions Paid	42,780	105,260	79,530
Grants & Contributions Received	-546,320	-1,031,520	-579,090
Income Other	-2,328,150	-2,290,890	-2,476,080
Information & Communications	94,330	114,830	116,820
Premises Other	444,790	569,980	525,490
Printing & Stationery	23,090	59,770	23,640
Professional Services	2,034,870	2,125,890	1,898,480
Rent	-2,231,310	-2,325,850	-1,952,190
Repairs & Maintenance	565,960	688,480	758,730
Security & Protection	90,560	80,950	92,820
Subsistence & Training	8,620	27,400	8,850
Supplies & Services Other	335,020	723,670	618,320
Utilities	150,400	150,400	154,180
Vehicle & Transport	63,370	50,700	59,330
Planning & Healthier, Stronger Communities	1,946,360	2,499,330	3,250,790

HOUSING & COMMUNITY COHESION POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 (Expenditure) £	Estimate 2025/26 (Income) £	Estimate 2025/26 £
Dwellings rents (gross) Affordable	-42,000	-70,420		-151,620	-151,620
Repairs and Maintenance Responsive	0	14,210	14,570		14,570
Repairs and Maintenance Planned	0	14,210	14,570		14,570
Insurance Costs Paid By The Landlord	1,680	1,240	2,170		2,170
Affordable Housing Total	-40,320	-40,760	31,310	-151,620	-120,310
Grants	170,930	170,930	230,930		230,930
Delegated Grants	2,200	2,200	2,200		2,200
Parish Services Scheme	143,720	143,720	148,020		148,020
Central Services to the Public Total	316,850	316,850	381,150	0	381,150
Social Inclusion	0	0	0	0	0
Community Development Total	0	0	0	0	0
Community Safety	34,230	62,580	33,840		33,840
PCC Grant - Building Safer Communities	0	7,690	0	0	0
C C T V	39,780	39,960	41,130		41,130
Community Safety Total	74,010	110,230	74,970	0	74,970
Performance & Development	49,910	126,900	32,080		32,080
Corporate Management Total	49,910	126,900	32,080	0	32,080
Emergency Centre	24,580	24,430	25,140		25,140
Emergency Planning Total	24,580	24,430	25,140	0	25,140
Homeless Temporary Accommodation	1,294,320	1,294,320	2,141,180	-920,470	1,220,710
Homelessness Prevention	156,550	156,550	160,430	0	160,430
Aylesbury House	36,150	21,450	92,810	-69,140	23,670
Magnolia House	49,150	49,570	75,390	-74,310	1,080
St Martins House	6,050	6,050	17,800	-12,240	5,560
Marsham Street	50,380	50,380	144,040	-115,500	28,540
Sundry Temporary Accommod (TA) Properties	30,130	51,480	61,540	-33,780	27,760
2 Bed Property - Temporary Accommodation	-17,410	-15,290	139,040	-356,160	-217,120
3 Bed Property - Temporary Accommodation	-48,190	-38,820	192,280	-552,660	-360,380
4 bed Property - Temporary Accommodation	-10,620	-30,910	103,100	-298,590	-195,490
1 Bed Property- Temporary Accommodation	19,150	27,230	39,500	-33,680	5,820
Trinity	-1,730	12,560	183,290	-220,000	-36,710
Chillington House	-3,700	3,990	21,200	-24,060	-2,860
276 Willington Street	10,830	0	0		0
Granada House	0	-139,210		-180,290	-180,290
Homelessness Total	1,571,060	1,449,350	3,371,600	-2,890,880	480,720
Housing Register & Allocations	15,530	15,530	15,910		15,910
Housing Advice Total	15,530	15,530	15,910	0	15,910
Strategic Housing Role	13,060	13,060	13,390		13,390
Housing Strategy Total	13,060	13,060	13,390	0	13,390
Community Partnerships & Resilience Section	560,220	561,050	553,190		553,190
Policy & Information Section	596,530	630,920	732,030		732,030
New Business & Housing Development	217,180	218,810	461,380	-278,940	182,440
Head of Housing & Community Services	120,490	121,530	125,210		125,210
Homechoice Section	248,180	252,740	422,240	-159,890	262,350
Housing Advice Section	254,540	230,320	1,063,000	-830,180	232,820
Housing Standards Team	310,970	333,860	457,970	-125,240	332,730
Housing Portfolio Team	348,170	329,490	687,040	-348,800	338,240
Homelessness Outreach	80,160	84,000	603,770	-518,290	85,480
Accommodation Resource Team	47,310	125,300	237,230	-107,950	129,280
Housing and Inclusion	1,180	11,440	0	0	0
Customer Services Section	775,930	793,110	812,010		812,010
Emergency Planning & Resilience	156,890	160,990	253,450	-87,620	165,830
Salary Slippage 3CHE	-401,420	-278,620	-296,550		-296,550
Management & Support Total	3,316,330	3,574,940	6,111,970	-2,456,910	3,655,060
Marden Caravan Site (Stilebridge Lane)	-21,140	-21,100	11,090	-31,860	-20,770
Ulcombe Caravan Site (Water Lane)	9,600	9,630	52,970	-42,000	10,970
Other Council Properties Total	-11,540	-11,470	64,060	-73,860	-9,800
Private Sector Renewal	-46,800	-17,800	3,280	-50,000	-46,720
HMO Licensing	-33,270	-33,270		-33,270	-33,270
Private Sector Housing Renewal Total	-80,070	-51,070	3,280	-83,270	-79,990
Animal Licensing	-8,690	-12,660	1,250	-14,150	-12,900
Dog Control	32,060	32,060	88,850	-4,500	84,350
Health Improvement Programme	5,920	5,920	6,060		6,060
Noise Control	1,360	1,370	1,410		1,410
Pest Control	-11,840	-2,840	160	-3,000	-2,840
Regulatory Services Total	18,810	23,850	97,730	-21,650	76,080
Housing & Community Cohesion	5,268,210	5,551,840	10,222,590	-5,678,190	4,544,400

**HOUSING & COMMUNITY COHESION POLICY ADVISORY COMMITTEE -
SUBJECTIVE ANALYSIS**

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	7,260	7,260	7,440
Employee Direct	5,312,840	5,967,210	5,981,390
Employee Other	88,760	1,590	-24,570
Equipment & Furniture	79,410	124,210	81,190
Fees & Charges	-111,030	-111,030	-111,630
General Insurances	2,660	2,850	3,100
Grants & Contributions Paid	333,680	373,680	398,400
Grants & Contributions Received	-2,226,450	-3,263,574	-2,425,710
Income Other	-200,230	-199,430	-251,960
Information & Communications	17,290	17,290	17,730
Premises Other	331,940	342,020	360,620
Printing & Stationery	4,360	3,360	3,440
Professional Services	2,404,340	2,491,234	2,301,650
Rent	-1,716,390	-2,166,610	-2,888,890
Repairs & Maintenance	400,720	730,130	748,370
Security & Protection	65,930	65,930	67,570
Subsistence & Training	120	28,310	120
Supplies & Services Other	260,930	918,660	354,350
Utilities	166,030	169,550	173,810
Vehicle & Transport	46,040	49,200	-252,020
Housing & Community Cohesion	5,268,210	5,551,840	4,544,400

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES**REVISED ESTIMATE 2024/25 AND ESTIMATE 2025/26****PRIORITY SUMMARY**

Priority	Original Estimate 2024/25	Revised Estimate 2024/25	Estimate 2025/26
	£	£	£
A High Quality Place, Adapted for a Changing Climate	9,141,040	8,751,920	9,257,750
Resilient Communities	706,710	950,460	1,157,790
Quality Homes	2,117,230	2,154,480	1,319,230
Fairer Economy for People and Planet	475,660	652,740	383,820
Central and Democratic	9,037,690	9,483,950	11,233,070
	21,478,330	21,993,550	23,351,660
Transfers to Reserves	5,798,960	5,283,740	4,593,160
Check: 1CTC Total on FRED	27,277,290	27,277,290	27,944,820

A HIGH QUALITY PLACE, ADAPTED FOR CHANGING CLIMATE

Cost Centre/Service	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 (Expenditure) £	Estimate 2025/26 (Income) £	Estimate 2025/26 £
Building Regulations Chargeable	-434,400	-434,400	8,340	-442,540	-434,200
Building Control	-1,090	-1,090		-1,110	-1,110
Building Control Total	-435,490	-435,490	8,340	-443,650	-435,310
Head of Environment and Public Realm	122,700	130,210	133,570		133,570
Licensing Section	131,090	132,960	136,280		136,280
Environmental Protection Section	309,150	265,440	250,380		250,380
Food and Safety Section	302,880	346,590	326,950		326,950
Depot Services Section	970,860	1,037,230	1,082,790	-28,220	1,054,570
Spatial Policy Planning Section	263,490	268,200	275,870		275,870
Head of Planning and Development	121,080	122,120	125,820		125,820
Building Surveying Section	545,740	544,910	547,350		547,350
Heritage Landscape and Design Section	369,180	372,160	387,290	-48,000	339,290
CIL Management Section	-34,710	-34,100	120,540	-150,200	-29,660
Development Management Section – Majors	247,470	254,830	245,540	-96,000	149,540
Development Management Section – Others	1,225,670	1,247,470	1,217,600	-81,700	1,135,900
Head of Spatial Planning and Economic Develop	116,730	121,190	125,840		125,840
Biodiversity & Climate Change	155,720	105,390	109,820		109,820
Parking Services Section	433,350	438,030	607,040	-154,410	452,630
Management & Support Total	5,280,400	5,352,630	5,692,680	-558,530	5,134,150
Development Management Advice	-344,200	-344,200		-304,830	-304,830
Development Management Appeals	145,370	145,370	149,010		149,010
Development Management Majors	-630,870	-630,870	24,470	-254,740	-230,270
Development Management - Other	-849,240	-849,240	7,150	-698,110	-690,960
Development Management Enforcement	78,540	78,540	80,500		80,500
Development Management Total	-1,600,400	-1,600,400	261,130	-1,257,680	-996,550
Drainage	35,780	35,780	36,680		36,680
Climate change	37,400	37,400	93,340		93,340
Flood Defences & Land Drainage Total	73,180	73,180	130,020	0	130,020
Environment Improvements	8,090	9,590	8,420		8,420
Name Plates & Notices	21,450	21,450	22,000		22,000
Network & Traffic Management Total	29,540	31,040	30,420	0	30,420
Mote Park Adventure Zone	-80,300	-80,070	6,410	-15,860	-9,450
Parks & Open Spaces	1,035,640	986,270	1,196,760	-175,280	1,021,480
Playground Maintenance & Improvements	159,070	189,270	196,100		196,100
Mote Park	362,330	310,700	337,390	-17,440	319,950
Mote Park Cafe	-63,890	-64,200	11,910	-77,140	-65,230
Parks & Open Spaces Leisure Activities	-1,600	-1,600		-1,600	-1,600
Mote Park Leisure Activities	-43,030	-43,030		-43,030	-43,030
Allotments	15,390	14,780	15,570		15,570
Open Spaces Total	1,383,610	1,312,120	1,764,140	-330,350	1,433,790
On Street Parking	-284,830	-284,830	500,150	-772,940	-272,790
Residents Parking	-193,390	-193,390	69,600	-261,280	-191,680
Pay & Display Car Parks	-1,345,710	-1,347,330	617,990	-2,261,110	-1,643,120
Non Paying Car Parks	16,060	16,060	16,470	-10	16,460
Off Street Parking - Enforcement	-83,660	-83,660	197,850	-276,690	-78,840
Mote Park Pay & Display	-193,000	-192,980	25,680	-329,600	-303,920
Sandling Road Car Park	-50,740	-50,830	0	0	0
Parking Services Total	-2,135,270	-2,136,960	1,427,740	-3,901,630	-2,473,890
Planning Policy	525,540	586,100	588,680		588,680
Neighbourhood Planning	-20,000	-10,000	0	-20,000	-20,000
Conservation	-11,260	-11,260	4,340	-15,600	-11,260
Planning Policy Total	494,280	564,840	593,020	-35,600	557,420
Other Transport Services	-3,620	-3,380	33,790	-36,830	-3,040
Public Transport Total	-3,620	-3,380	33,790	-36,830	-3,040
Cobtree Golf Course	-36,750	-36,750		-10,490	-10,490
Recreation & Sport Total	-36,750	-36,750	0	-10,490	-10,490
Recycling Collection	2,112,970	1,785,880	3,226,650	-1,383,310	1,843,340
Recycling Total	2,112,970	1,785,880	3,226,650	-1,383,310	1,843,340
Licences	3,640	8,830	27,470	-18,330	9,140
Licensing Statutory	-66,510	-66,510	91,560	-158,960	-67,400
Licensing Non Chargeable	8,950	8,950	9,170		9,170
Animal Licensing	-8,690	-12,660	1,250	-14,150	-12,900
Dog Control	32,060	32,060	88,850	-4,500	84,350
Health Improvement Programme	5,920	5,920	6,060		6,060
Pollution Control - General	11,230	10,300	51,880	-15,020	36,860
Contaminated Land	-2,780	-2,780	1,250	-4,000	-2,750
Waste Crime	4,940	10,580	40,420	-28,330	12,090
Food Hygiene	10,370	10,370	14,290	-4,690	9,600
Sampling	4,020	4,020	4,120		4,120
Occupational Health & Safety	-11,380	-11,380		-11,610	-11,610
Infectious Disease Control	1,540	2,460	1,530		1,530
Noise Control	1,360	1,370	1,410		1,410
Pest Control	-11,840	-2,840	160	-3,000	-2,840
Public Conveniences	229,520	225,350	368,840		368,840
Licensing - Hackney & Private Hire	-70,350	-70,350	85,090	-156,430	-71,340
Regulatory Services Total	142,000	153,690	793,350	-419,020	374,330
Street Cleansing	1,366,450	1,366,560	1,453,920	-45,180	1,408,740
Street Cleansing Total	1,366,450	1,366,560	1,453,920	-45,180	1,408,740
Commercial Waste Services	-38,620	-35,370	247,420	-287,050	-39,630
Trade Waste Total	-38,620	-35,370	247,420	-287,050	-39,630
Household Waste Collection	2,508,760	2,360,330	2,594,770	-290,320	2,304,450
Waste Collection Total	2,508,760	2,360,330	2,594,770	-290,320	2,304,450
A High Quality Place, Adapted for a Changing Climate	9,141,040	8,751,920	18,257,390	-8,999,640	9,257,750

**A HIGH QUALITY PLACE, ADADPTED FOR A CHANGING CLIMATE -
SUBJECTIVE ANALYSIS**

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	7,616,450	6,681,530	6,956,370
Employee Direct	7,346,730	7,415,960	7,656,880
Employee Other	-242,900	-179,880	-392,890
Equipment & Furniture	573,480	634,630	628,960
Fees & Charges	-7,473,710	-7,537,040	-7,330,890
General Insurances	21,950	26,440	28,710
Grants & Contributions Paid	34,920	37,240	31,210
Grants & Contributions Received	-160,150	-246,850	-193,980
Income Other	-1,664,460	-1,249,800	-1,444,680
Information & Communications	25,950	25,950	26,600
Premises Other	445,290	432,170	443,690
Printing & Stationery	26,030	25,460	26,090
Professional Services	932,230	1,099,570	957,390
Rent	-30,090	-30,090	-30,090
Repairs & Maintenance	533,090	539,920	551,030
Security & Protection	93,510	80,510	95,850
Subsistence & Training	1,680	42,330	1,720
Supplies & Services Other	496,910	428,070	696,590
Utilities	178,060	178,060	182,510
Vehicle & Transport	386,070	347,740	366,680
A High Quality Place, Adapted for a Changing Climate	9,141,040	8,751,920	9,257,750

RESILIENT COMMUNITIES

Cost Centre/Service	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 (Expenditure) £	Estimate 2025/26 (Income) £	Estimate 2025/26 £
Cemetery	-6,970	-5,630	233,600	-240,170	-6,570
National Assistance Act	-450	-450	2,490	-2,940	-450
Crematorium	-934,080	-996,950	597,350	-1,399,310	-801,960
Bereavement Services Total	-941,500	-1,003,030	833,440	-1,642,420	-808,980
Social Inclusion	0	0	0	0	0
Community Development Total	0	0	0	0	0
Community Safety	34,230	62,580	33,840	0	33,840
PCC Grant - Building Safer Communities	0	7,690	0	0	0
C C T V	39,780	39,960	41,130	0	41,130
Community Safety Total	74,010	110,230	74,970	0	74,970
Cultural Development Arts	73,620	83,650	106,640	0	106,640
Museum	28,550	27,320	108,010	-77,340	30,670
Carriage Museum	7,430	3,440	5,520	-1,600	3,920
Museum-Grant Funded Activities	0	0	0	0	0
Hazlitt Arts Centre	353,360	359,270	361,070	0	361,070
Festivals and Events	5,570	15,570	5,710	0	5,710
Museum Shop	-23,390	-23,390	13,220	-22,000	-8,780
Culture & Heritage Total	445,140	465,860	600,170	-100,940	499,230
Leisure Services Section	73,140	74,210	119,510	-42,550	76,960
Cultural Services Section	351,040	352,510	365,830	0	365,830
Bereavement Services Section	324,850	402,700	419,900	0	419,900
Community Partnerships & Resilience Section	560,220	561,050	553,190	0	553,190
Management & Support Total	1,309,250	1,390,470	1,458,430	-42,550	1,415,880
Public Health - Obesity	0	0	150,420	-150,420	0
Public Health - Misc Services	0	30,000	40,270	-40,270	0
Public Health Total	0	30,000	190,690	-190,690	0
Leisure Centre	-180,190	-43,070	127,760	-151,070	-23,310
Recreation & Sport Total	-180,190	-43,070	127,760	-151,070	-23,310
Resilient Communities	706,710	950,460	3,285,460	-2,127,670	1,157,790

RESILIENT COMMUNITIES - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	324,190	324,190	416,730
Employee Direct	1,622,850	1,686,180	1,681,180
Employee Other	3,070	23,630	25,460
Equipment & Furniture	47,980	46,050	46,760
Fees & Charges	-1,835,520	-1,832,610	-1,652,610
General Insurances	39,130	36,750	39,880
Grants & Contributions Paid	9,430	103,890	44,070
Grants & Contributions Received	-34,390	-1,011,214	-190,690
Income Other	-365,930	-240,110	-284,370
Information & Communications	8,540	9,390	8,750
Premises Other	172,690	167,050	175,230
Printing & Stationery	6,260	6,940	5,390
Professional Services	170,070	305,044	137,840
Repairs & Maintenance	174,280	187,040	178,640
Security & Protection	0	3,390	0
Subsistence & Training	340	340	350
Supplies & Services Other	219,280	990,590	378,610
Utilities	121,560	121,560	124,600
Vehicle & Transport	22,880	22,360	21,970
Resilient Communities	706,710	950,460	1,157,790

QUALITY HOMES

Cost Centre/Service	Original Approved Estimate 2024/25	Revised Estimate 2024/25	Estimate 2025/26 (Expenditure)	Estimate 2025/26 (Income)	Estimate 2025/26
	£	£	£	£	£
Dwellings rents (gross) Affordable	-42,000	-70,420		-151,620	-151,620
Repairs and Maintenance Responsive	0	14,210	14,570		14,570
Repairs and Maintenance Planned	0	14,210	14,570		14,570
Insurance Costs Paid By The Landlord	1,680	1,240	2,170		2,170
Affordable Housing Total	-40,320	-40,760	31,310	-151,620	-120,310
Homeless Temporary Accommodation	1,294,320	1,294,320	2,141,180	-920,470	1,220,710
Homelessness Prevention	156,550	156,550	160,430	0	160,430
Aylesbury House	36,150	21,450	92,810	-69,140	23,670
Magnolia House	49,150	49,570	75,390	-74,310	1,080
St Martins House	6,050	6,050	17,800	-12,240	5,560
Marsham Street	50,380	50,380	144,040	-115,500	28,540
Sundry Temporary Accommm (TA) Properties	30,130	51,480	61,540	-33,780	27,760
2 Bed Property - Temporary Accommodation	-17,410	-15,290	139,040	-356,160	-217,120
3 Bed Property - Temporary Accommodation	-48,190	-38,820	192,280	-552,660	-360,380
4 bed Property - Temporary Accommodation	-10,620	-30,910	103,100	-298,590	-195,490
1 Bed Property- Temporary Accommodation	19,150	27,230	39,500	-33,680	5,820
Trinity	-1,730	12,560	183,290	-220,000	-36,710
Chillington House	-3,700	3,990	21,200	-24,060	-2,860
276 Willington Street	10,830	0	0		0
Granada House	0	-139,210		-180,290	-180,290
Homelessness Total	1,571,060	1,449,350	3,371,600	-2,890,880	480,720
Housing Register & Allocations	15,530	15,530	15,910		15,910
Housing Advice Total	15,530	15,530	15,910	0	15,910
Housing Benefits Administration	-282,830	-289,150	73,990	-361,450	-287,460
Housing Benefit Administration Total	-282,830	-289,150	73,990	-361,450	-287,460
Strategic Housing Role	13,060	13,060	13,390		13,390
Housing Strategy Total	13,060	13,060	13,390	0	13,390
New Business & Housing Development	217,180	218,810	461,380	-278,940	182,440
Head of Housing & Community Services	120,490	121,530	125,210		125,210
Homechoice Section	248,180	252,740	422,240	-159,890	262,350
Housing Advice Section	254,540	230,320	1,063,000	-830,180	232,820
Housing Standards Team	310,970	333,860	457,970	-125,240	332,730
Housing Portfolio Team	348,170	329,490	687,040	-348,800	338,240
Homelessness Outreach	80,160	84,000	603,770	-518,290	85,480
Accommodation Resource Team	47,310	125,300	237,230	-107,950	129,280
Housing and Inclusion	1,180	11,440	0	0	0
Management & Support Total	1,628,180	1,707,490	4,057,840	-2,369,290	1,688,550
Private Sector Renewal	-46,800	-17,800	3,280	-50,000	-46,720
HMO Licensing	-33,270	-33,270		-33,270	-33,270
Private Sector Housing Renewal Total	-80,070	-51,070	3,280	-83,270	-79,990
Rent Allowances	-114,070	-107,750	25,916,330	-26,024,080	-107,750
Non HRA Rent Rebates	-8,760	-8,760	1,736,680	-1,745,440	-8,760
Discretionary Housing Payments	0	0	231,980	-231,980	0
Rent Rebates Total	-122,830	-116,510	27,884,990	-28,001,500	-116,510
MPH Residential Properties	-1,097,260	-979,070	130,090	-877,740	-747,650
General Fund Residential Properties	-53,070	-51,770	14,070	-65,740	-51,670
Residential Property Total	-1,150,330	-1,030,840	144,160	-943,480	-799,320
Benefits Section	516,630	446,250	1,248,060	-776,110	471,950
Fraud Section	49,150	51,130	282,050	-229,750	52,300
Shared Services Total	565,780	497,380	1,530,110	-1,005,860	524,250
Quality Homes	2,117,230	2,154,480	37,126,580	-35,807,350	1,319,230

QUALITY HOMES - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Benefits	30,090,030	27,884,990	27,884,990
Employee Direct	4,740,870	5,410,210	5,410,060
Employee Other	6,820	180,720	40,720
Equipment & Furniture	127,500	172,300	130,480
Fees & Charges	-33,270	-33,270	-33,270
Grants & Contributions Paid	9,840	9,840	10,080
Grants & Contributions Received	-33,269,950	-32,236,680	-31,700,960
Income Other	-200,850	-188,370	-240,750
Information & Communications	17,220	17,220	17,660
Premises Other	391,550	397,560	417,430
Printing & Stationery	8,790	8,790	9,010
Professional Services	2,332,690	2,339,160	2,232,830
Rent	-3,027,080	-3,338,090	-3,832,370
Repairs & Maintenance	418,080	744,900	763,520
Security & Protection	61,830	61,830	63,370
Subsistence & Training	4,810	30,360	4,940
Supplies & Services Other	244,950	496,380	242,320
Utilities	161,100	157,890	161,870
Vehicle & Transport	32,300	38,740	-262,700
Quality Homes	2,117,230	2,154,480	1,319,230

FAIRER ECONOMY FOR PLANET AND PEOPLE

Cost Centre/Service	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 (Expenditure) £	Estimate 2025/26 (Income) £	Estimate 2025/26 £
Innovation Centre	-52,920	85,500	564,710	-623,740	-59,030
Business Support & Enterprise	5,730	30,870	13,190		13,190
Business Terrace - 1st Floor MH	-33,740	0	0	0	0
Business Support Total	-80,930	116,370	577,900	-623,740	-45,840
Market	27,370	35,830	154,190	-115,540	38,650
Economic Dev - Promotion & Marketing	2,590	20,640	800	0	800
Economic Development Total	29,960	56,470	154,990	-115,540	39,450
Visitor Economy Section	103,670	100,860	104,750		104,750
Economic Development Section	2,670	33,590	5,740	-15,640	-9,900
Market Section	101,430	101,890	105,250		105,250
Innovation Centre Section	236,380	156,260	164,320	0	164,320
Town Centre Services Manager	70,350	75,170	13,220		13,220
Management & Support Total	514,500	467,770	393,280	-15,640	377,640
Tourism	12,130	12,130	38,700	-26,130	12,570
Tourism Total	12,130	12,130	38,700	-26,130	12,570
Fairer Economy for Planet and People	475,660	652,740	1,164,870	-781,050	383,820

FAIRER ECONOMY FOR PLANET AND PEOPLE - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	42,040	39,590	40,580
Employee Direct	536,080	551,870	518,720
Employee Other	-125,720	-95,770	-155,610
Equipment & Furniture	12,870	11,340	11,630
Fees & Charges	-95,260	-95,260	-95,260
General Insurances	4,620	2,530	2,790
Grants & Contributions Paid	14,470	21,610	22,170
Grants & Contributions Received	-151,190	-2,040	0
Income Other	-101,100	-84,710	-86,400
Information & Communications	68,110	68,110	69,810
Premises Other	235,300	258,530	206,390
Printing & Stationery	11,100	8,140	8,340
Professional Services	145,030	36,700	1,750
Rent	-615,280	-499,390	-599,390
Repairs & Maintenance	249,860	216,150	220,240
Security & Protection	4,140	4,140	4,240
Subsistence & Training	5,340	9,490	5,480
Supplies & Services Other	102,390	68,850	72,230
Utilities	129,240	129,240	132,490
Vehicle & Transport	3,620	3,620	3,620
Fairer Economy for People and Planet	475,660	652,740	383,820

CENTRAL AND DEMOCRATIC

Cost Centre/Service	Original Approved Estimate 2024/25	Revised Estimate 2024/25	Estimate 2025/26 (Expenditure)	Estimate 2025/26 (Income)	Estimate 2025/26
	£	£	£	£	£
Contingency	446,300	1,030,830	399,450		399,450
Unapportionable Central Overheads	977,110	977,110	1,003,110		1,003,110
Non Service Related Government Grants	-5,098,960	-5,098,960		-3,993,160	-3,993,160
Appropriation Account	1,861,790	1,577,790	1,262,600		1,262,600
Pensions Fund Appropriation	0	0	0		0
Balances, Pensions & Appropriation Total	-1,813,760	-1,513,230	2,665,160	-3,993,160	-1,328,000
Council Tax Collection	73,050	52,250	90,090	-36,540	53,550
Council Tax Collection - Non Pooled	-347,850	-311,860	158,750	-466,850	-308,100
Council Tax Benefits Administration	-138,410	-138,410	32,560	-170,180	-137,620
NNDR Collection	2,150	2,150	3,880	-1,760	2,120
NNDR Collection - Non Pooled	-198,820	-201,820	56,040	-257,440	-201,400
MBC- BID	800	800	20,330	-19,410	920
Registration Of Electors	76,830	76,830	81,510	-2,690	78,820
Elections	120,020	120,030	126,740	-490	126,250
Grants	170,930	170,930	230,930		230,930
Delegated Grants	2,200	2,200	2,200		2,200
Parish Services Scheme	143,720	143,720	148,020		148,020
External Interest Payable & MRP	3,165,550	3,165,550	4,132,510		4,132,510
Interest & Investment Income	-500,000	-500,000		-1,007,460	-1,007,460
Central Services to the Public Total	2,570,170	2,582,370	5,083,560	-1,962,820	3,120,740
Performance & Development	49,910	126,900	32,080		32,080
Corporate Projects	450	440	80,050	-77,870	2,180
Press & Public Relations	37,890	37,890	38,840	0	38,840
Corporate Management	560,120	449,010	699,720		699,720
Corporate Management Total	648,370	614,240	850,690	-77,870	772,820
Lettable Halls	-3,650	-6,310	8,660	-14,710	-6,050
Community Halls	29,480	27,150	34,890	-3,120	31,770
Parks Pavilions	34,000	25,110	35,120	-10	35,110
Maintenance of Closed Churchyards	7,910	9,700	8,100		8,100
Lockmeadow	254,660	354,660	591,110	-164,000	427,110
Lockmeadow Complex	-1,504,310	-1,488,380	1,372,480	-2,437,170	-1,064,690
Business Terrace - Incubator Units	99,920	80,730	144,970	-63,210	81,760
Palace Gatehouse	5,270	5,270	7,220	-12,000	-4,780
Archbishops Palace	42,800	52,810	53,550	-98,920	-45,370
Parkwood Industrial Estate	-315,850	-315,850	15,950	-322,770	-306,820
Industrial Starter Units	-39,880	-39,970	28,140	-67,620	-39,480
Parkwood Integra Units	-131,670	-144,600	59,680	-203,170	-143,490
Sundry Corporate Properties	-165,690	-99,770	37,000	-391,240	-354,240
Phoenix Park Units	-237,440	-269,380	26,070	-295,170	-269,100
Granada House - Commercial	-88,230	-89,260	91,380	-150,580	-59,200
Heronden Road Units	-208,720	-209,000	13,650	-222,390	-208,740
Boxmend Industrial Estate	-116,760	-133,810	12,900	-146,440	-133,540
Wren Industrial Estate	-134,480	-140,830	66,580	-203,960	-137,380
Corporate Property Total	-2,472,640	-2,381,730	2,607,450	-4,796,480	-2,189,030
Civic Occasions	48,710	49,720	51,080		51,080
Members Allowances	477,970	477,970	489,940		489,940
Members Facilities	19,370	19,430	19,930		19,930
Democratic Representation Total	546,050	547,120	560,950	0	560,950
Emergency Centre	24,580	24,430	25,140		25,140
Emergency Planning Total	24,580	24,430	25,140	0	25,140
Upper Medway Internal Drainage Board	138,430	138,430	141,890		141,890
Levies Total	138,430	138,430	141,890	0	141,890
Democratic Services Section	308,220	309,660	327,790	-1,850	325,940
Mayoral & Civic Services Section	131,280	132,370	136,470		136,470
Chief Executive	201,830	204,730	209,690		209,690
Communications Section	270,570	277,570	288,590	-470	288,120
Policy & Information Section	596,530	630,920	732,030		732,030
Director of Strategy Governance and Insight	134,300	165,050	159,450		159,450
Electoral Registration Section	100,420	163,390	175,150	-3,510	171,640
Director of Finance, Resources & Business Imp	150,990	153,260	163,260	-5,230	158,030
Accountancy Section	927,610	930,360	958,100	-25,970	932,130
Director of Regeneration & Place	159,530	171,030	180,560		180,560
Procurement Section	124,770	124,770	127,890	0	127,890
Property & Projects Section	497,750	562,960	647,570	-66,320	581,250
Corporate Support Section	334,240	280,650	283,040		283,040
Transformation & Digital Section	261,790	267,550	469,310	-29,250	440,060
Executive Support Section	103,940	104,960	108,240		108,240
Customer Services Section	775,930	793,110	812,010		812,010
Emergency Planning & Resilience	156,890	160,990	253,450	-87,620	165,830
Head of Property and Leisure	124,210	119,280	122,960		122,960
Facilities Section	165,390	156,860	163,030		163,030
Salary Slippage 1PR	-317,430	-577,650	-594,650		-594,650
Salary Slippage 2SPI	-202,550	-231,910	-253,530		-253,530
Salary Slippage 3CHE	-401,420	-278,620	-296,550		-296,550
Salary Slippage 4ERL	-104,660	0	0		0
Management & Support Total	4,500,130	4,621,290	5,173,860	-220,220	4,953,640
Maidstone House - Landlord	-176,380	-438,660	1,299,620	-1,711,810	-412,190
Town Hall	119,910	119,420	125,850	-1,500	124,350
South Maidstone Depot	189,100	208,380	194,970		194,970
The Link	68,410	57,620	355,200	-281,430	73,770
Maidstone House - MBC Tenant	483,470	584,640	688,360	-92,650	595,710
Museum Buildings	243,530	225,880	239,060	-1,250	237,810
Office Accommodation Total	928,040	757,280	2,903,060	-2,088,640	814,420
Sandling Road Site	5,680	0	0	0	0
Marden Caravan Site (Stilebridge Lane)	-21,140	-21,100	11,090	-31,860	-20,770
Ulcombe Caravan Site (Water Lane)	9,600	9,630	52,970	-42,000	10,970
Other Council Properties Total	-5,860	-11,470	64,060	-73,860	-9,800

Cost Centre/Service	Original Approved Estimate 2024/25	Revised Estimate 2024/25	Estimate 2025/26 (Expenditure)	Estimate 2025/26 (Income)	Estimate 2025/26
Street Naming & Numbering	-73,350	-73,350		-35,350	-35,350
Land Charges	-261,460	-261,090	26,690	-223,900	-197,210
Mid Kent Planning Support Service	382,400	386,560	585,570	-222,520	363,050
Mid Kent Local Land Charges Section	51,310	52,800	195,810	-145,880	49,930
Revenues Section	521,850	545,730	1,435,300	-873,120	562,180
Mid Kent Audit Partnership	172,470	222,960	767,120	-530,230	236,890
Legal Services Section	642,630	642,630	790,430	-128,840	661,590
Mid Kent ICT Services	670,970	675,600	1,901,260	-1,198,770	702,490
GIS Section	137,280	138,210	213,840	-85,540	128,300
Director of Mid Kent Services	50,490	71,080	150,740	-100,500	50,240
Mid Kent HR Services Section	438,810	444,890	748,330	-292,440	455,890
MBC HR Services Section	186,720	107,330	247,790	-29,400	218,390
Head of Revenues & Benefits	48,090	44,790	122,750	-74,850	47,900
Revenues & Benefits Business Support	150,940	211,560	571,480	-352,460	219,020
Dartford HR Services Section	-16,700	-16,720	68,880	-86,100	-17,220
I.T. Operational Services	689,720	689,720	714,970		714,970
Central Telephones	17,100	17,100	17,530		17,530
Apprentices Programme	55,870	94,010	58,060		58,060
Shared Services Total	3,865,140	3,993,810	8,616,550	-4,379,900	4,236,650
Fleet Workshop & Management	261,820	262,070	268,650		268,650
MBS Support Crew	-49,390	-47,550	119,030	-162,030	-43,000
Internal Printing	-3,120	-3,120	60,280	-67,020	-6,740
Debt Recovery Service	-20,300	-11,780	946,040	-956,030	-9,990
Debt Recovery MBC Profit Share	-79,970	-88,210		-75,270	-75,270
Trading Accounts Total	109,040	111,410	1,394,000	-1,260,350	133,650
Central and Democratic	9,037,690	9,483,950	30,086,370	-18,853,300	11,233,070

CENTRAL & DEMOCRATIC - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2024/25 £	Revised Estimate 2024/25 £	Estimate 2025/26 £
Agency & Contractor	1,153,780	1,135,050	1,163,430
Allowances	476,450	476,450	488,360
Employee Direct	10,614,220	11,557,740	12,030,630
Employee Other	1,206,090	1,305,560	1,287,220
Equipment & Furniture	844,320	892,010	907,770
Fees & Charges	-1,528,610	-1,508,640	-1,403,640
General Insurances	27,050	29,920	33,820
Grants & Contributions Paid	3,594,420	3,587,300	4,621,130
Grants & Contributions Received	-8,797,210	-9,713,410	-9,021,370
Income Other	-3,350,830	-3,456,140	-3,559,570
Information & Communications	22,190	41,840	42,890
Leasing & Capital Charges	1,861,790	1,577,790	1,262,600
Premises Other	1,392,900	1,434,130	1,379,240
Printing & Stationery	118,040	151,780	119,670
Professional Services	2,225,850	2,394,500	2,402,660
Rent	-5,183,930	-5,098,240	-4,868,720
Repairs & Maintenance	1,289,450	1,689,640	1,798,250
Security & Protection	198,190	48,270	49,470
Subsistence & Training	196,890	125,940	202,930
Supplies & Services Other	1,394,420	2,092,670	1,559,880
Utilities	1,156,220	602,260	617,340
Vehicle & Transport	126,000	117,530	119,080
Central and Democratic	9,037,690	9,483,950	11,233,070